
Michael Drazkowski

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Summary

Results-driven, skilled manager focused on achieving success and increased productivity through improvements in operations, quality, safety and administration.

Highlights

- Material handling expertise
- Experienced in production scheduling
- Production line management
- Knowledgeable of quality control standards
- Timely safety audits
- Inventory management specialist
- Purchasing ability
- Working knowledge of engineering
- Dedication to product quality
- Manufacturing management
- Strong leadership abilities
- Value stream mapping
- Cause and effect analysis
- Root cause analysis
- Knowledge of 5S methodology
- Kanban
- Lean manufacturing
- Kaizan team leader

Accomplishments

Increased overall productivity and quality by 20% by implementing training programs designed to increase performance levels.

Planned, directed, coordinated and assigned manpower to efficiently meet production requirements.

Proficiently supervised production lines, oversaw materials inspection, scheduled production and conducted weekly physical inventories.

Reduced inventory by 40% in first year along with increasing inventory turns from 2.60 to 4.12 turns per month.

Trained and supervised production staff over a 20 year time period.

Field work with reps, specifiers, designers and contractors.

Experience

June 2010 to
Current

Acuity Brands

Winona, MN.

FFM - Buyer/Planner

Created ABC analysis.

Establishes Lean scheduling and KanBan.

Cell development.

Schedules product flow through plant.

Leads regular stand-up meetings, events and continuous improvement projects with measurable goals.

Plans, directs, coordinates and assigns manpower to meet aggressive production schedules.

Establishes and adjusts work procedures to meet production schedules.

Implements root cause and corrective actions to remove production constraints and improve product quality.

Creates a culture of lean manufacturing and continuous improvement while providing operational leadership.

Directs the manufacturing process and operational efficiency procedures to achieve goal of first run capability.

Leads production using KPI's to improve productivity.

Creates one piece flow and standard work.

November 2004 to
August 2010

Winona Lighting

Winona, MN.

Project management, MFE, Quotations and Technical Sales

Worked with architects, specifiers, designers, and contractors via phone conversations or site visits.

Reviewed and analyzed blueprints, sketches, specifications, proposals and other documentations to prepare cost and labor estimates for products, product and/or services.

Inside and outside customer service and follow up, which included site visits to access and solve problems.

Created and executed project work plans and revises as appropriate to meet changing needs and requirements.

Modified drawing to meet customer needs.

December 1997 to
December 2003

Winona Lighting

Winona, MN.

Plant and Production Manager

Created and set up new plant layout.

Established and directed plant policies and procedures.

Responsible for plant production goals.

Lead department staff to ensure coordination of fabrication, finishing, assembly, and shipping departments.

Responsible for all production schedules.

Successfully managed production activities so all orders were shipped on time.

Investigated and implement ideas for quality improvement, increased productivity and cost reduction.

Conducted staff performance reviews.

July 1991 to
December 1997

Winona Lighting

Winona, MN.

Lead Custom Manufacturing

Lead a production team of 10 or more team members.

Mig & Tig welding experience.

Machining experience.

Custom fabricating.

Blue print reading.

Manage projects from design to completion.

Engineer & fabricate products to customer designs and specification.