

G.L (Chip) Greene

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SUCCESSFUL MANUFACTURING OPERATIONS LEADER

Record of success in optimizing manufacturing processes. Solutions-driven professional with expertise in strategic planning and operations management using LEAN, Six Sigma and 4 Disciplines of Execution. Known for optimizing processes to increase margins, improve quality and reduce cost to assure long term growth. I utilize a "Hands On" participative and collaborative leadership approach to develop sustainable quality processes and manage situations that deliver optimal solutions for the company. I am passionate about mentoring and coaching others to succeed in achieving sustainable results for volume production, and delivering bottom line results for the company.

CORE COMPETENCIES

LEAN • 6 Sigma • Problem Solving • Continuous Improvement • Manufacturing Leadership • Operations Leadership • KPI and WIG Execution • Employee Communications • Strategic Planning • Project Planning • Electronics/Semi-Conductor • Injection Molding • CNC/Stamping/Fabrication • SAP • Supply Chain Leadership • Coaching and Mentoring • Team Building

EXPERIENCE

Entegris / Colorado Springs, CO

2013 – 2018

PLANT OPERATIONS MANAGER (Scientific Injection Molding)

Used strategic planning skills to lead the team to be successful exceeding KPI's and WIG's.

Established 6S practices, Focused Audits and Hourly Reports to eliminate downtime and improve quality.

- Managed 11 direct reports, 200+ employees. HVM and LVM
- Generated \$2M of absorption allowing write-off of \$1M, driving uptime on a 24/7 ISO 7 cleanroom injection molding and assembly operation producing shippers and carriers for Intel, Samsung and other Semi-Conductor Fabricators.
- Achieved Scrap Reduction of 41.5% realizing savings of \$1.4M, Quality DPPM of 77 (5.3 Sigma) using hourly electronic reports to trigger technical team response.
- Procurement Savings of \$500K using leveraged negotiation skills.
- Created Focused Audit Process to eliminate a risk of large-scale excursion.
- Directed Plant Office/Expansion Project and Plant Consolidation Project with seamless impact on production. Projects completed on time and under budget.
- Installed and executed V&Q's and MPV's on replacement of injection molding presses in three days or less.
- Mentored team with regular weekly 1 to 1 meetings and conducted quarterly townhall meetings to improve communication.

TBEI – Lake Crystal & J-Craft Manufacturing / Lake Crystal, MN **2010 – 2011**
SUPPLY CHAIN MANAGER (Dump Truck Body Fabrication)

Led a major Kaizen Event and Managed a Procurement/Planning Team to reduce inventory and increase inventory turns.

- Led LEAN Kaizen Event: Reduced dump truck bodies travel by 65% and number of touches by 69% in 6 months and to improve OTD from 68% to 98% in 60 days. (Reducing Military Dump Truck Body unit cost by 33%).
- Realized \$475,000 in military savings through negotiation/sourcing for 1-year contract.
- Reduced active inventory \$2M and achieved inventory turns of 9 annually.

Genova-Minnesota, Inc. / Faribault, MN **2006 – 2009**
PLANT MANAGER (Injection Molding)

Used strategic planning skills to reduce scrap and improve performance. Implemented Paulson training program and established 6S practices.

- Saved \$250,000 in operating expense, focused on MRO and machine/labor efficiency.
- Reduced Shrink and Obsolescence \$250,000 and process related scrap 11.5%.
- Trained Tech and Operators via Paulson.

ROLCO, Inc. / Kasota, MN **2005**
VICE PRESIDENT OF OPERATIONS (Injection Molding)

Used strategic planning skills to reorganize the operations team, negotiated with third party RMO and negotiated large machine purchase. Established 6S practices.

- Restructured organization: engineering, quality and production; \$180,000 savings.
- Negotiated turnkey purchase and capital equipment sale, creating a net savings of \$80,000 and MRO contract saving \$50,000.

ADDITIONAL EXPERIENCE

EF Johnson, Waseca, MN – Dir. of Operations (LEAN, RF Electronics) **2002 – 2004**
Wesbar Corp, West Bend, WI – VP of MFG (LEAN, Lighting, Wiring, Stamping) **1997 – 2002**
FMD Electronics, Roscoe, IL – MGR of MFG (Microwave, Electronics, CNC) **1991 – 1996**

CERTIFICATION AND PROFESSIONAL DEVELOPMENT

4 Disciplines of Execution (4DX) – Entegris, Colorado Springs, CO
LEAN Manufacturing Certification – University of Michigan, Ann Arbor
Advance Paulson Injection Molding – Genova-Minnesota, Faribault, MN
Doug Cartland Leadership Training and Problem Solving – TBEI, Inc., Lake Crystal, MN
Computer Technology and Electronics – Control Data Institute, Atlanta, GA

EDUCATION

Master of Business Administration, M.B.A. – Keller Graduate School, Milwaukee, WI
Bachelor of Science – Business Administration: Rockford University, Rockford, IL