

# CHAD CONROY

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## OBJECTIVE

## EXPERIENCE

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Over 20 years of experience using Lean/Six Sigma tools to help drive change in various organizations. I have applied these skills in Supply Chain, Manufacturing, Acquisition, Auditing and several other areas. The progression of my skill set has been strong and steady. I was introduced to Lean/Six Sigma in the 90's in a manufacturing environment to help reduce scrap, increase efficiencies and reduce inventories and began to apply the principles almost immediately. These principals were beneficial to our customers and suppliers as well. From there, I grew my skill set through APICs certification, Black Belt certification and larger application. After applying these principles as a Production Manager in automotive, I began to use my skills in new organizations that were interested in implementing Lean/Six Sigma programs with no history of the practice. Having had the opportunity in manufacturing in new organizations, my skills progressed in other areas of organizations including supply chain (CPIM certification), warehousing and logistics, accounting, etc. This allowed me to see things from a broader perspective and get a more holistic approach to problem solving. In a corporate position, I focused in two main areas. Producing and implementing training programs to help teach continuous improvement to employees at all levels and facilitating standardization projects both big and small to help drive profits, engagement and morale on a global level.

### **Ball Corporation |Continuous Improvement Manager |October 2007-March 2018**

- Project Manager of the largest global acquisition to date for Ball. Worked with McKinsey, EY and Deloitte Consulting.
- Produced and implemented training programs to help teach continuous improvement to employees at all levels.
- Facilitated standardization projects both big and small to help drive profits, engagement and morale on a global level.
- Training programs and projects completed with many corporate functions including Finance, HR & Admin, Accounting, Logistics, IT and GBS to name a few.
- Implemented Strategy Deployment throughout the organization at various levels.

### **Ball Corporation |Administrative Manager | October 2006 - October 2007**

- Leader of groups in accounting, purchasing, warehousing & logistics and freight using learned APICs certification.
- Owner of inventory turns, monthly and yearly closes, material purchasing and negotiations using balanced score cards.
- Various improvements included reduction in close of books by 50%, strong win/win consignment programs with major plastic suppliers and large increases in throughput without increasing costs in labor, material and assets. I was promoted to a corporate position from this work.

### **U.S Can Corporation |Logistics Manager | 2004-2006**

- Responsible for leading functions related to inventory, purchasing, warehousing and scheduling.
- Company representative for Plastic Shipping Container Institution (PSCI) located in Washington D.C.

- Led teams in completing the consolidation of one outside 50,000 ft. warehouse with the plant warehouse resulting in elimination of transfer loads, future 50,000 ft. plant warehouse expansion to house more inventory, and a visual Kanban system of customer products.
- Led purchasing activities of all raw materials to help implement supplier consignment programs, scorecard RFQ's and lean supply chain initiatives. This reduced our raw material lead time from 27 days to 5 days.

### **Orbis Corporation |Production Manager |2000-2004**

- Led 200+ employees in implementation of Lean/Six Sigma practices to help increase on-time delivery from 90% to 98% in a high paced manufacturing setting.
- Implemented a Total Preventative Maintenance (TPM) program to upgrade outdated equipment to top performance. This reduced equipment downtime by 65%.
- Implemented 5S in accordance with TPM to create a visual factory complete with measurement, audit, accountability and improvement.

### **Azonix Corporation |Production Manager |1998-2000**

- Led 20+ employees in implementation of Lean/Six Sigma to create shop floor KanBan systems. Employees ranged from semi-conductor board assembly to customer-service. Changed from "kitting" of small batches to point of use KanBan systems in a small batch manufacturing setting.
- Reduced the number of returned units per month from 50+ to < 5. By implementing a "pull" repair system we were able to decrease the lead time of customer repairs from 90+ days to 7 days Coupled with root cause analysis, the number of returns reduced by over 80%.

### **SSI Technologies |Production Manager |1994-1998**

- Responsible for leading 350+ operators, 16 facilitators and 4 team leaders in daily operations.
- Led the change from batch manufacturing to cellular manufacturing with single piece flow.
- Designed numerous programs to help reduce inventory and increase throughput.
- Led week long Kaizen events to transform operations.
- Internal QS9000 auditor and responsible for initial external certification and ongoing certifications.

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## **EDUCATION**

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University of Wisconsin-La Crosse, Bachelor of Science, Marketing 1986-1991

CPIM Certification - APICS

Black Belt Certification - BMGI - completed all testing with incomplete project